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## THE VISION FOR MILFORD

This Section of the Comprehensive Plan is meant to be a working document that results in concrete changes to the way the City of Milford manages itself – as well as creates a stronger climate for encouraging redevelopment and reinvestment in the City. This section of the Comprehensive Plan represents a blueprint for action that provides direction and assists decision makers, over the next 5 years. The intent is to fulfill the goals, objectives and strategies that embody the civic contract that is a result of this effort. Implementation will involve a host of City departments, boards and commissions, other local public entities, state agencies, non-profits, businesses and citizens.

The Comprehensive Plan is intended to be used on a daily basis as public and private decisions are made concerning development, redevelopment, capital improvements and other matters affecting the City's environment – built and natural – and Milford's outstanding quality of life. In addition, the Plan provides guidance to City departments regarding public services and programs.

The following section of the City of Milford's Comprehensive Plan represents how Milford will achieve its Comprehensive Plan. This section is comprised of various visions, goals, and objectives. It is important that we define these terms in order to understand how the City of Milford will accomplish the Comprehensive Plan.

A Vision defines where the organization such as the City of Milford wants to be in the future. It reflects the optimistic view of the City's future.

Goals are statements that provide the overall context for what the City is trying to accomplish in the next five years. The achievement of goals helps the City move closer to its Vision.

Objectives are specific statements describing what the City is trying to achieve and when it will be achieved.

Strategies are the action plans that help the City achieves the objectives.

The State of Delaware requires that the Comprehensive Plan be updated every five years. The last terms in the Vision section are Participants and Time Frame for Completion. The major Participants are listed to show that in order to achieve the strategy, objective, goal, and vision it takes more than just the City of Milford, but a multiplicity of organizations.

The Time Frame Section has been broken down into Short Term which hopefully will be achieved in the next year, Mid Term which involves a time frame of approximately two to three years, Long Term which may take the full five years to accomplish, and Ongoing which means the activity in continuing throughout the five year period.

# 1. ECONOMIC DEVELOPMENT

*VISION: The City of Milford is dedicated to providing a quality living and working environment that will ensure a balanced mix of commercial development and employment opportunities, that serve its residents, and promotes its image as a desirable and economically stable community.*

OBJECTIVES	IMPLEMENTATION STRATEGIES	PARTICIPANTS	TIME FRAME FOR COMPLETION
<b>GOAL 1: Make the City of Milford an attractive environment for economic development by maintaining and improving the quality of life in the City.</b>			
<u>Objective 1.1</u> Recognize that agricultural and associated business are intimately tied to many of the City’s large employers and product producers.	<u>Strategy 1.1.1</u> Develop policies and/or programs to encourage this arrangement.	City Council Planning Commission Delaware Dept of Agriculture	Mid Term
<u>Objective 1.2</u> Support state and county programs that keep farming profitable such as agricultural preservation and transfer of development rights.	<u>Strategy 1.2.1</u> Review and revise existing zoning and land development requirements.	City Council Office of State Planning Planning Commission Delaware Dept of Agriculture	Mid Term

<p><u>Objective 1.3</u> Create a variety of suitable zoning categories and targeted land use areas within the City to accommodate the assortment of business sectors.</p>	<p><u>Strategy 1.3.1</u> Review and revise the zoning ordinance to ensure that there are suitable zoning districts.</p>	<p>City Council Planning Commission</p>	<p>Short Term</p>
<p><u>Objective 1.4</u> Promote the Milford Industrial Park and Greater Milford Business Park through its own initiatives and in concert with the Greater Milford Chamber of Commerce.</p>	<p><u>Strategy 1.4.1</u> Encourage bi-monthly progress meetings regarding the status of these parks and their development.</p>	<p>City Council Chamber of Commerce</p>	<p>Ongoing</p>
<p><u>Objective 1.5</u> Recognize that manufacturing, retailing and other commercial enterprises and profit and non-profit providers of education and medical and institutional medical arts services are a valuable asset to the economic vitality of the City of Milford.</p>	<p><u>Strategy 1.5.1</u> Create a collaborative process among the City, Chamber of Commerce and local educational institutions to provide access to business opportunities for all people through education and technical assistance.</p>	<p>City Council Chamber of Commerce Planning Commission University of Delaware Delaware State University</p>	<p>Mid Term</p>
	<p><u>Strategy 1.5.2</u> Continue to diversify, revitalize and promote the Downtown and the City of Milford as the cultural, commercial, educational district.</p>	<p>Chamber of Commerce City Council Downtown Milford, Inc.</p>	<p>Ongoing</p>

<p><u>Objective 1.6</u> The City will continue to advocate Milford as an employment center by providing adequate water and sewer facilities and by promoting the availability of natural gas and state-of-the-art telecommunications infrastructure.</p>	<p><u>Strategy 1.6.1</u> Preserve and protect the quality of surface and subsurface water resources from impacts of development.</p>	<p>City Council Engineering DNREC</p>	<p>Ongoing</p>
	<p><u>Strategy 1.6.2</u> Promote water conservation through public education.</p>	<p>Administration DNREC</p>	<p>Ongoing</p>
<p><u>Objective 1.7</u> Accommodate the growing number of medical service businesses that preferred to locate along US Rt 113 and in the business complex.</p>	<p><u>Strategy 1.7.1</u> Review options for the location of these medical service businesses.</p>	<p>City Council Chamber of Commerce Planning Commission Planning Department</p>	<p>Mid Term</p>
	<p><u>Strategy 1.7.2</u> Conduct a community assessment needs to determine the sizes of types of facility appropriate for the City of Milford.</p>	<p>Administration Area Medical Organizations City Council Planning Department</p>	<p>Mid Term</p>

<p><u>Objective 1.8</u> Maintain the appearance and functionality of the existing developed properties.</p>	<p><u>Strategy 1.8.1</u> Conduct an Annual Clean-up Day to maintain the existing quality of these residential and commercial properties.</p>	<p>Civic Organization Administration Downtown Milford Inc Chamber of Commerce</p>	<p>Ongoing</p>
	<p><u>Strategy 1.8.2</u> Establish a Community Beautification Program which recognizes residents, developers, and business persons who improve properties within the City.</p>	<p>Planning Commission Chamber of Commerce City Council</p>	<p>Mid Term</p>
<p><u>Objective 1.9</u> Provide employment, housing, shopping, and recreational opportunities within convenient distances to people living and working in the City of Milford.</p>	<p><u>Strategy 1.9.1</u> Develop standards that promote mixed-use development and alternative housing options.</p>	<p>City Council Administration Planning Commission</p>	<p>Short Term</p>
	<p><u>Strategy 1.9.2</u> Revise the PUD Conditional Use regulations to promote mixed-use development and “smart growth” concepts.</p>	<p>City Council Administration Planning Commission Planning Department</p>	<p>Short Term</p>

<p><u>Objective 1.10</u> Coordinate with Downtown Milford Inc. to integrate downtown redevelopment efforts with the parks, cultural resources and economic development plans of the City of Milford.</p>	<p><u>Strategy 1.10.1</u> Develop policies to promote redevelopment efforts with the DMI and Parks and Recreation.</p>	<p>City Council Administration Planning Commission Parks and Recreation</p>	<p>Ongoing</p>
	<p><u>Strategy 1.10.2</u> Research how other communities are addressing this coordination of downtown property owners with recreational opportunities and economic development/redevelopment.</p>	<p>Planning Department Downtown Milford Inc Chamber of Commerce</p>	<p>Long Term</p>
<p><u>Objective 1.11</u> Coordinate with the Delaware Economic Development Office to expand employment opportunities and facilities.</p>	<p><u>Strategy 1.11.1</u> Meet with DEDO on a bi-monthly basis to review new opportunities.</p>	<p>Administration Delaware Economic Development Office Milford Economic Development Study Group</p>	<p>Ongoing</p>
	<p><u>Strategy 1.11.2</u> Establish economic development priorities.</p>	<p>City Council Delaware Economic Development Office Planning Department Planning Commission</p>	<p>Ongoing</p>

## 2. HOUSING

*VISION: The City of Milford will preserve and protect the neighborhood character and quality of life in residential neighborhoods; encourage balanced range of housing type and opportunities; promote opportunities for clean, safe, and affordable housing; and maintain safety, appearance, and harmony within neighborhoods.*

OBJECTIVES	IMPLEMENTATION STRATEGIES	PARTICIPANTS	TIME FRAME FOR COMPLETION
<b>GOAL 1: Preserve and improve the character and quality of life in traditional single family neighborhoods.</b>			
<u>Objective 2.1</u> Create incentives and programs to encourage the purchase and development of owner-occupied single-family homes.	<u>Strategy 2.1.1</u> Strengthen the Rental Housing and Zoning Ordinances.	Planning Department Planning Commission City Council	Short Term
	<u>Strategy 2.1.2</u> Develop a local group to facilitate the sale, purchase, renovation and occupancy of single-family homes specifically for owner-occupancy to local residents who meet set income criteria.	City Council Community Development Organizations Real Estate Community Financial Institutions Civic Organizations	Mid Term
<u>Objective 2.2</u> Participate in programs and initiatives that forward the concept of having residents live, work, shop and recreate such as “Live Near Work” program.	<u>Strategy 2.2.1</u> Work with developers to see the benefits of “Live Near Work” developments.	Local Developers Planning Commission City Council	Ongoing

	<u>Strategy 2.2.2</u> Survey newcomers, retirees, and regional development agencies to explain the benefits of this type of development.	Developers Real Estate Community Planning Department City Council	Long Term
<u>Objective 2.3</u> Provide economic incentives for people to locate their homes near Milford’s employers.	<u>Strategy 2.3.1</u> Review Federal, State, and Local Housing Programs that encourage this type of development.	Federal Housing Agencies State Housing Agencies Local Housing Agencies Administration	Ongoing
	<u>Strategy 2.3.2</u> Survey City residents to determine housing preferences, needs, and future plans.	Planning Department Real Estate Community	Long Term
<u>Objective 2.4</u> Provide current residential zoning districts and new options for residential opportunities for Milford’s anticipated population growth.	<u>Strategy 2.4.1</u> Review the existing Zoning Ordinance to determine the sections that need to be revised.	Planning Commission Administration	Ongoing

	<u>Strategy 2.4.2</u> Meet with local developers to establish a dialogue to review their opinions on proposed revisions regarding mixed use developments.	Local Developers Real Estate Community Planning Commission Administration	Ongoing
<u>Objective 2.5</u> Work with Community Development Block Grant Program to assist low income property owners to rehabilitate their structures.	<u>Strategy 2.5.1</u> Identify Target Areas to utilize the CDBG Program.	City Council County CDBG Staff Planning Commission	Long Term
	<u>Strategy 2.5.2</u> Identify new Federal and State programs that assist low income property owners.	State Housing Agency Local Developers	Long Term
<u>Objective 2.6</u> Promote the advantages of a shorter commute by placing workplaces and shopping close to residential neighborhoods.	<u>Strategy 2.6.1</u> Revise the Zoning Ordinance to encourage mixed use developments.	Planning Commission Local Developers Planning Department City Council	Short Term

	<u>Strategy 2.6.2</u> Revise PUD district regulations to promote mixed-use development and “smart growth” designs and create standards to encourage transit oriented development.	Planning Commission Planning Department City Council	Long Term
<u>Objective 2.7</u> Develop a strategy for providing affordable housing options.	<u>Strategy 2.7.1</u> Identify all options including federal, state and local programs to assist in the development of affordable housing.	State Housing Authority Local Developers Real Estate Community City Council	Ongoing

### 3. ENVIRONMENT

*VISION: The vision of the City of Milford is to preserve and improve a living environment for all residents of the City that maximizes the enjoyment of all the natural resources contained in the City.*

OBJECTIVES	IMPLEMENTATION STRATEGIES	PARTICIPANTS	TIME FRAME FOR COMPLETION
<b><i>GOAL 1: Protect the physical environment and enhance the character, quality and livability of the city by preserving its natural environment.</i></b>			
Objective 3.1 Promote preservation of agricultural and environmental resources beyond the city limits of Milford.	Strategy 3.1.1 Identify the valuable agricultural and environmental resources beyond the city limits of Milford.	City Council Planning Commission Delaware Department of Agriculture DNREC	Ongoing
	Strategy 3.1.2 Investigate various options such as purchase of development rights, open space easements, and open space trust fund, as may be appropriate to help preserve agricultural and environmental resources beyond the city limits of Milford.	Department of Agriculture State Planning Office Planning Commission	Long Term
Objective 3.2 Assure adequate water supplies for the City of Milford by completing and updating the general water facility plan.	Strategy 3.2.1 Review on a semi-annual basis the existing water supply and future water supply needs/demands for the City of Milford.	City Council DNREC Engineering Department	Ongoing

	<u>Strategy 3.2.2</u> Complete water system upgrades and extensions to the City of Milford.	Engineering Department Utility Departments	Ongoing
<u>Objective 3.3</u> Develop a Water Source Protection Ordinance for the City of Milford.	<u>Strategy 3.3.1</u> A Water Source Protection Ordinance was completed and approved by City Council.	City Council DNREC	Short Term
	<u>Strategy 3.3.2</u> Meet with developers to explain this ordinance and the need to protect these areas.	Local Developers City Staff	Ongoing
<u>Objective 3.4</u> Develop a Preservation Corridor Ordinance for new development and a riparian buffer standard as an alternative to a screening requirement.	<u>Strategy 3.4.1</u> Consider amending the subdivision ordinance to require developers provide additional buffers along the water courses within the City of Milford.	Planning Commission Administration Parks and Recreation DNREC	Long Term

	<u>Strategy 3.4.2</u> Adopt a comprehensive greenways and open space corridor which identifies critical preservation areas and implementation strategies.	Planning Commission DNREC	Long Term
<u>Objective 3.5</u> Participate in the Mispillion River Tributary Action Team to assist in the development of pollution control strategies for the river.	<u>Strategy 3.5.1</u> Once a MRTAT has been formed, Council will name the appropriate members to this team.	DNREC Administration Planning Commission City Council	Ongoing
<u>Objective 3.6</u> Promote the elimination of individual septic systems, where feasible near and adjacent to the Mispillion River.	<u>Strategy 3.6.1</u> Identify and record these failed septic systems and develop strategies to eliminate these failed systems.	DNREC Administration	Ongoing
<u>Objective 3.7</u> Review and update the existing floodplain management ordinance.	<u>Strategy 3.7.1</u> Consult with DNREC regarding revisions to the existing floodplain ordinance.	DNREC Administration Planning Department	Short Term

	<u>Strategy 3.7.2</u> Review Federal and State regulations concerning proposed development in the Floodplain. Attend seminars and conferences to so that staff is up-to-date regarding these regulations.	DNREC Planning Department Building Department	Ongoing
<u>Objective 3.8</u> Promote the advantages of a shorter commute by placing workplaces and shopping close to residential neighborhoods.	<u>Strategy 3.8.1</u> Revise the Zoning Ordinance to encourage mixed use developments.	Planning Commission Local Developers Planning Department City Council	Short Term
	<u>Strategy 3.8.2</u> Revise PUD regulations to promote mixed-use development and “smart-growth” designs and create standards to encourage transit oriented development.	Planning Commission Planning Department City Council	Long Term
	<u>Strategy 3.8.3</u> Meet with developers and County Planning Commissioners to consider developing a TDR program to discourage sprawl.	Planning Department County Planning Department Administration State Planning Office Local Developers	Mid Term

	<u>Strategy 3.8.4</u> Revise the ordinance to promote a smart code development for Milford.	Planning Department State Planning Office	Ongoing
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## 4. PARKS AND OPEN SPACE

*VISION: The City is committed to providing high quality public open space facilities and services. The City recognizes that public open space and recreational activities are an integral part in the development of the City.*

OBJECTIVES	IMPLEMENTATION STRATEGIES	PARTICIPANTS	TIME FRAME FOR COMPLETION
<b><i>GOAL 1: Improve the living environment for families and residents in order to maximize the natural resources and open spaces provide in the City of Milford.</i></b>			
Objective 4.1 Continue the Mispillion Greenway expansion to Goat Island on the East and to the old Peninsula Oil site on Mill Street to the West.	Strategy 4.1.1 Partner with State, Local, and Civic organizations to continue this valuable resource.	DNREC City Council Planning Commission Parks and Recreation	Ongoing
	Strategy 4.1.2 Continue to implement open space/greenway acquisition objectives adopted by City Council.	Administration DNREC Parks and Recreation	Ongoing
Objective 4.2 Actively pursue easements or land purchases to expand the Riverwalk to the West with the goal of developing an interpretive center.	Strategy 4.2.1 Revise the Subdivision Ordinance to require developers to donate easements or construct walkways.	Developers City Council Planning Department Parks and Recreation	Ongoing

	<u>Strategy 4.2.2</u> Preserve and enhance buffer areas around water bodies to mitigate environmental and visual impact from adjacent uses and activities.	Planning Department Engineering Department Administration	Long Term
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## 5. RECREATION

<i>VISION: To provide the maximum recreational opportunities for all residents of the City of Milford.</i>			
<b>OBJECTIVES</b>	<b>IMPLEMENTATION STRATEGIES</b>	<b>PARTICIPANTS</b>	<b>TIME FRAME FOR COMPLETION</b>
<b><i>GOAL 1: To provide additional Recreational opportunities for the present and future residents of the City of Milford.</i></b>			
<u>Objective 5.1</u> Actively support a regional blueway canoe and kayak trail from Abbott’s Mill Nature Center through Haven Lake and Silver Lake to Goat Island. Extend to all of Mispillion to the new nature center at Slaughter Beach.	<u>Strategy 5.1.1</u> Develop and adopt a comprehensive trail plan which identifies critical preservation areas and implementation strategies.	Planning Department Planning Commission City Council DNREC Parks and Recreation	Long Term
	<u>Strategy 5.1.2</u> Continue to implement open space and greenway acquisition objective adopted by City Council.	Planning Commission City Council Parks and Recreation DNREC	Long Term
<u>Objective 5.2</u> Encourage the preservation of areas along all streams, lakes and ponds as recreational uses.	<u>Strategy 5.2.1</u> Develop Neighborhood Area plans which include delineated open space and recreational needs and potential, and encourage and assist neighborhoods in setting aside recreational and open space.	Planning Department Planning Commission City Council	Long Term

<p><u>Objective 5.3</u> Incorporate recreational opportunities into redevelopment plans and programs.</p>	<p><u>Strategy 5.3.1</u> Support and involve community and neighborhood organizations in voluntary efforts to enhance redevelopment and recreational opportunities.</p>	<p>Planning Commission Community Development</p>	<p>Mid Term</p>
<p><u>Objective 5.4</u> Actively support the development of a committee for the development of a skateboard park.</p>	<p><u>Strategy 5.4.1</u> Survey other municipalities on how a facility was constructed and maintained.</p>	<p>Parks and Recreation</p>	<p>Long Term</p>

## 6. CULTURAL RESOURCES

*VISION: The City is committed to providing and protecting its cultural resources and its public facilities and services. The City strongly encourages and will lead in establishing partnerships with local community groups, other agencies, and businesses for providing quality cultural resources and facilities.*

OBJECTIVES	IMPLEMENTATION STRATEGIES	PARTICIPANTS	TIME FRAME FOR COMPLETION
<b>GOAL 1: Develop a role for the City of Milford in the cultural growth of the City.</b>			
<p><u>Objective 6.1</u> Actively use the Mispillion Riverwalk to connect this recreational use with the Historical Districts and central core area of the City of Milford.</p>	<p><u>Strategy 6.1.1</u> Identify the necessary resources to make this a reality.</p>	<p>Planning Commission Downtown Milford Inc DNREC State Historical Preservation Milford Historical Society Milford Museum</p>	<p>Mid Term</p>
<p><u>Objective 6.2</u> Continue to support the Milford Historical Society and the Milford Commission of Landmarks and Museum through civic recognition and support for their events and functions.</p>	<p><u>Strategy 6.2.1</u> Review on an annual basis the activities of these organizations and recognize them for their achievements.</p>	<p>Administration Downtown Milford Inc State Historical Preservation Office</p>	<p>Ongoing</p>
<p><u>Objective 6.3</u> Place informational markers indicating the three Historical Districts and signage along Rt 1, Rt 113 and Rt 13 identifying the districts.</p>	<p><u>Strategy 6.3.1</u> Conduct a city-wide survey to document and identify those resources that meet the criteria for listing at the national, state, and local criteria for historic preservation.</p>	<p>State Historical Preservation Office Administration</p>	<p>Ongoing</p>

<p><u>Objective 6.4</u> Promote the City’s Historical Districts and cultural resources as a component of the Mispillion Riverwalk master plan and as an economic redevelopment tool for the central business district.</p>	<p><u>Strategy 6.4.1</u> Revise the district boundary for the Downtown area to better define and highlight the economic potential for the central business district.</p>	<p>Downtown Milford Inc Planning Department</p>	<p>Ongoing</p>
<p><u>Objective 6.5</u> Assist in the development of a historical district ordinance which will enhance the rehabilitation of all buildings located in the three historical districts.</p>	<p><u>Strategy 6.5.1</u> Council has been furnished with a Draft Copy of a proposed Ordinance.</p>	<p>Planning Department City Council Downtown Milford Inc</p>	<p>Short Term</p>
<p><u>Objective 6.6</u> Provide and promote alternative transportation options to link the City’s historical structures, museum, theaters, and library together.</p>	<p><u>Strategy 6.6.1</u> Investigate all options and activities to promote additional transportation options to these cultural resources.</p>	<p>Administration Planning Department Planning Commission Parks &amp; Recreation Department Downtown Milford Inc</p>	<p>Ongoing</p>

## 7. PUBLIC SERVICE

*VISION: The City of Milford will promote a vision to build a healthy, engaged and vibrant community utilizing all available resources.*

OBJECTIVES	IMPLEMENTATION STRATEGIES	PARTICIPANTS	TIME FRAME FOR COMPLETION
<b><i>GOAL 1: Protect and improve the existing public services in the City of Milford.</i></b>			
Objective 7.1 Continue the commitment for cost-effective provisions of public service for its citizens.	<u>Strategy 7.1.1</u> Develop outreach programs to evaluate existing programs within the community regarding public service for the citizens of Milford.	City Council Administration	Ongoing
<u>Objective 7.2</u> Continue the maintenance and expansion of the utilities of the City of Milford to meet the needs of a growing population.	<u>Strategy 7.2.1</u> Develop a five (5) year Capital Improvement Budget for the City of Milford.	City Council Utility Departments	Ongoing
<u>Objective 7.3</u> Continue to use a series of long-range facility management plans for expansion, evaluation, and implementation of the utility services.	<u>Strategy 7.3.1</u> Develop a long range Capital Improvement Budget for the next ten (10) years.	City Council Administration	Ongoing

<p><u>Objective 7.4</u> Maintain and update the zoning map as well as work with Kent and Sussex Planning Offices and the Office of State Planning in coordinating GIS Data, annexations, zoning, rezoning, and tax parcel numbering.</p>	<p><u>Strategy 7.4.1</u> Meet at least four times a year with both Kent County and Sussex County Planning Departments to discuss options for partnerships between these governmental organizations, as well as annexations, zonings, rezoning, and other issues of concerns.</p>	<p>Kent County Sussex County Planning Department Planning Commissions</p>	<p>Ongoing</p>
<p><u>Objective 7.5</u> Update the zoning ordinance to reflect the objectives of the City’s Comprehensive Plan.</p>	<p><u>Strategy 7.5.1</u> Develop a procedure to update the Zoning Ordinance to reflect the City’s Comprehensive Plan.</p>	<p>Planning Department Planning Commission City Council</p>	<p>Mid Term</p>
<p><u>Objective 7.6</u> Refer to the Comprehensive Plan for rezoning and annexation agreements.</p>	<p><u>Strategy 7.6.1</u> Develop a procedure regarding a rezoning or annexation that the Comprehensive Plan should be reviewed and consulted prior to approval.</p>	<p>Planning Department Planning Commission City Council</p>	<p>Ongoing</p>

## 8. STATE GOALS AND POLICIES

<i>VISION: Develop Delaware using strategies for State Policies</i>			
<b>OBJECTIVES</b>	<b>IMPLEMENTATION STRATEGIES</b>	<b>PARTICIPANTS</b>	<b>TIME FRAME FOR COMPLETION</b>
<b><i>GOAL 1: Develop Delaware using Livable Delaware as a guide.</i></b>			
<u>Objective 8.1</u> To help manage new growth while revitalizing town and cities and protecting the State's environment.	<u>Strategy 8.1.1</u> Use the State strategy mapping to guide growth.	State Planning Office	Ongoing
<u>Objective 8.2</u> Preservation of farmland along the tidal reaches of the Mispillion River.	<u>Strategy 8.2.1</u> Develop strategies to preserve and protect these critical areas.	State Planning Office DNREC	Ongoing

## 9. ADDITIONAL MAJOR OBJECTIVES

*VISION: To further improve the opportunities and challenges in order to make the city a better place to play, shop and work.*

OBJECTIVES	IMPLEMENTATION STRATEGIES	PARTICIPANTS	TIME FRAME FOR COMPLETION
<b>GOAL 1: To improve the City of Milford by recognizing these major Goals.</b>			
Objective 9.1 Establish a unified open space and greenways network that connects with city parks, areas adjacent to the Riverwalk, and bicycle and pedestrian ways.	<u>Strategy 9.1.1</u> Develop or revise the Open Space Plan to provide for a greenway network that will connect all parts of the City.	Parks and Recreation Planning Department City Council	Ongoing
Objective 9.2 Ensure that the design of new developments complements and enhances the City's unique character.	<u>Strategy 9.2.1</u> Develop and adopt architectural review standards for major residential and commercial developments.	Planning Department Planning Commission Downtown Milford Inc City Council	Long Term
Objective 9.3 Promote and designate Downtown Milford as an arts and entertainment district, creating a sense of Downtown Milford as a distinct district.	<u>Strategy 9.3.1</u> Encourage the improvement of privately owned and underused areas in downtown as outdoor sitting/eating areas.	Downtown Milford Inc Parks and Recreation Planning Commission	Ongoing

<p><u>Objective 9.4</u> Participate in area transportation planning efforts.</p>	<p><u>Strategy 9.4.1</u> Revisit study options for a bypass from Rt 1 to Rt 113 that would serve both future annexation/ growth corridors and reduce congestion on Rt 113 if warranted by City Council.</p>	<p>City Council DeIDOT Local Developers</p>	<p>Mid Term</p>
	<p><u>Strategy 9.4.2</u> Participate in regional studies to explore transportation alternatives that best serve the residents of the City of Milford.</p>	<p>City Council Planning Commission DeIDOT</p>	<p>Ongoing</p>
<p><u>Objective 9.5</u> Improve traffic options as well as any access roads in the vicinity of Rt 1 and Rt 30.</p>	<p><u>Strategy 9.5.1</u> Participate in studies with DeIDOT to improve not only these intersections but any future development and access roads in this area.</p>	<p>DeIDOT Local Developers City Council</p>	<p>Ongoing</p>
<p><u>Objective 9.6</u> Improve traffic flow in the area of 10<sup>th</sup> Street and NE Front Street and Rt 1.</p>	<p><u>Strategy 9.6.1</u> Construct an access road to facilitate the development of this area as part of the proposed grade-separated intersection at SR1 and NE Front St.</p>	<p>Administration Local Developers DeIDOT City Council</p>	<p>Short Term</p>

<p><u>Objective 9.7</u> Establish and assist in the development and recruitment of an institution of higher education.</p>	<p><u>Strategy 9.7.1</u> Develop a strategy plan to attract an institution of higher education.</p>	<p>Planning Commission City Council University of Delaware Delaware State University Delaware Technical &amp; Community College</p>	<p>Ongoing</p>
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